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DEFENSE MOBILIZATION ORGANIZATION

COMPILED BY THE

JOINT COMMITTEE ON DEFENSE PRODUCTION

February 1, 1960

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(This pamphlet supersedes the Defense Mobilization Organization Directory, June 1, 1959)

JOINT COMMITTEE ON DEFENSE PRODUCTION

(Created Pursuant to Public Law 774, 81st Congress)

To make a continuous study of the programs authorized by the Defense Production Act of 1950 (Public Law 774, 81st Congress, approved September 8, 1950), as amended, and to review the progress achieved in the execution and administration of such programs.

PAUL BROWN, Georgia, *Chairman*
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OFFICE OF CIVIL AND DEFENSE MOBILIZATION

The Office of Civil and Defense Mobilization was established by Reorganization Plan No. 1–58, July 1, 1958, in order to enable one Executive Office agency to exercise strong leadership in our national mobilization and nonmilitary defense efforts.

The Director, on behalf of the President: Coordinates all mobilization activities of the executive branch of the Government (this includes receiving resources-supply requirements from the Department of Defense, the Atomic Energy Commission, the Department of State, and other resources agencies; determining the total national requirements in specific resources, services, and productive capacity under various emergency conditions; and directing the allocations of the specific resources), and directs and coordinates the planning and readiness measures which comprise the nonmilitary defenses of the United States.

The Office of Civil and Defense Mobilization makes maximum use of Federal, State, and local government agencies in planning mobilization activities and in the development of plans for nonmilitary defense. Delegations of responsibilities are made to other Federal departments and agencies and guidance and financial assistance are given to States and local governments.

Leo A. Hoegh, *Director*..... Washington, EXecutive 3–3300 or Code 113, ext 2101
John S. Patterson, *Deputy Director*..... Code 113, ext 3464
Emil W. Reutzel, Jr., *Assistant to the Director*..... Code 113, ext 2101
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Dorothy W. Pearl, *Deputy Assistant Director for Women's Activities*... Code 146, ext 494
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G. Lyle Belsley, *Deputy Assistant Director for Resources and Production*..... Code 113, ext 3022
Franklin M. Aaronson, *Director, Resources Management Staff*..... Code 113, ext 3053
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Owen R. Jones, *Deputy Assistant Director for Transportation*..... Code 113, ext 2739
Robert L. Finley, *Deputy Assistant Director for Fuel and Energy*..... Code 113, ext 2482

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Hubert R. Gallagher, *Director of Special Liaison*..... Code 113, ext 2593
Terence J. Harte, *Director of Security and Inspection*..... Code 113, ext 3713

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Ralph E. Spear, *Director of Program and Policy*..... Code 113, ext 3277
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Gerald R. Gallagher, *Director of Research*..... Code 113, ext 3202

Regional Offices

Albert D. O'Connor, *Regional Director, OCDM Region 1, Oakhill Road, Harvard, Mass*..... GLadstone 6–3231 (Harvard)
John L. Sullivan, *Regional Director, OCDM Region 2, Olney, Md*..... WHitehall 6–6200 or Code 1269
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Welcome W. Wilson, *Regional Director, OCDM Region 5, P.O. Box 2935, University Hill Station, Denton, Tex*..... DUpont 2–5491
Robert E. Waggoner, *Regional Director, OCDM Region 6, P.O. Box 8878, University Park Station, Denver 10, Colo*..... SHerman 4–2341, ext 1
Evar P. Peterson, *Regional Director, OCDM Region 7, Naval Auxiliary Air Station, Santa Rosa, Calif*..... LIberty 2–1680
Philip D. Batson, *Regional Director, OCDM Region 8, Everett, Wash*.... ALpine 9–7191

CIVIL AND DEFENSE MOBILIZATION BOARD

(Advisory Only—No Personnel)

Chairman: Director, Office of Civil and Defense Mobilization.

Members: Secretaries of Commerce; Defense; Health, Education, and Welfare; Interior; Labor; State; Under Secretaries of Agriculture, Treasury; Commissioner Floberg, Atomic Energy Commission; Commissioner Lee, Federal Communications Commission; Chairmen, Council of Economic Advisers, Federal Power Commission, Federal Reserve System; Administrators, General Services Administration, Housing and Home Finance Agency, Small Business Administration, Veterans' Administration; Director, Bureau of the Budget; Attorney General; Chief Postal Inspector, Post Office Department.

DEPARTMENT OF AGRICULTURE

(14th Street and Independence Avenue SW.)

Has responsibility for civil and defense mobilization activities relating to the production, processing, and distribution of food (as defined in Executive Order 10480); the domestic distribution of farm equipment and commercial fertilizer, maintaining the continuity of essential functions of the Department of Agriculture in event of attack on the United States; defense against biological and chemical warfare in relation to animals and crops; defense against radioactive fallout in relation to areas assigned to the Department of Agriculture, and fire control in rural areas.

Ezra Taft Benson, *Secretary*..... Code 111 or DUdley 8–3631
Overall policy and operational determination relating to defense planning and mobilization activities of the Department:

True D. Morse, *Under Secretary*..... Code 111 or DUdley 8–6158
General direction of functions relating to continuity of essential functions of the Department in event of attack on the United States:

Ralph S. Roberts, *Administrative Assistant Secretary*..... Code 111 or DUdley 8–3291
Central liaison with the Office of Civil and Defense Mobilization; interchange of information; coordination of defense planning and mobilization activities of the Department:

Dwight W. Meyer, *Director, Food and Materials Requirements Division of Commodity Stabilization Service*..... Code 111 or DUdley 8–4744

Bruce M. Easton, *Deputy Director, Food and Materials Requirements Division*..... 3152

Howard J. Simons, *Deputy Director, Food and Materials Requirements Division*..... 5621

Detailed civil and defense mobilization responsibilities of the Department of Agriculture are carried out through appropriate agencies of the Department, depending largely on their relationship to other programs being carried out by these agencies.

Following is a list of USDA defense representatives at the regional level who will provide a channel for liaison between USDA and the OCDM Regional Directors:

USDA Regional Liaison Representatives

Region 1	Theodore S. Gold, Oak Hill Road, Harvard, Mass.	GLadstone 6–3231, (Harvard)
Region 2	William H. Hollaway, Olney, Md.	WHitehall 6–6200, or Code 1269
Region 3	Russell H. James,* Atlanta, Ga.	TRinity 6–3311, ext 5130
Region 4	Joe A. Grant, Battle Creek, Mich.	WOodward 8–8142
Region 5	Raymond J. Totoro, P.O. Box 2935, University Hill Station, Denton, Tex.	DUpont 2–5491
Region 6	Robert M. Webb, P.O. Box 8878, University Park Station, Denver 10, Colo.	SHerman 4–2341, ext 1
Region 7	Harry E. Schaulis, Naval Auxiliary Air Station, Santa Rosa, Calif.	LIberty 2–1680
Region 8	John Wenn, Jr.,* Portland, Oreg.	CApital 6–3361

DEPARTMENT OF COMMERCE

(14th Street between Constitution Avenue and E Street NW.)

Major emergency activities of the Department are authorized by the Defense Production Act of 1950, the National Security Act of 1947, the Strategic and Critical Materials Stock Piling Act of 1946, mobilization directives, delegations, and certain Executive orders.

Frederick H. Mueller, *Secretary*	STerling 3–9200 or Code 112, ext 2113
Philip A. Ray, *Under Secretary*	Ext 4161
John J. Allen, Jr., *Under Secretary for Transportation*	Ext 3221
Carl F. Oechsle, *Assistant Secretary for Domestic Affairs*	Ext 3736
Henry Kearns, *Assistant Secretary for International Affairs*	Ext 3624
George T. Moore, *Assistant Secretary for Administration*	Ext 4311
Robert J. Dodds, Jr., *General Counsel*	Ext 4772
F. Bourne Upham III, *Deputy General Counsel*	Ext 3151
Albert N. Leman, *Director, Office of Public Information*	Ext 3135
Ernest V. Holmes, *Emergency Planning Coordinator, Emergency Operational Readiness for the Continuity of Government Operations*	Ext 3627
Oscar H. Nielson, *Director, Office of Budget and Management*	Ext 4547
William M. Martin, *Director, Office of Administrative Operations*	Ext 4501
Carlton Hayward, *Director, Office of Personnel Management*	Ext 4808

Defense Air Transportation Administration

The Secretary of Commerce has delegated the following mobilization functions and responsibilities to the Defense Air Transportation Administrator:

Planning and directing the mobilization of civil-aviation resources to prepare in time of peace for the assurance in time of war that the air transportation facilities of the Nation are adequate and effectively used for national defense and the war-supporting economy; responsibilities under Executive Order 10219 for allocations and priorities, including the Civil Reserve Air Fleet, the National Emergency Defense Airlift, the Air Priorities system, and coordination of the War Air Service Program; administering aviation war risk insurance under Public Law 47, 82d Congress. In connection with these mobilization activities the Administrator acts as the Chairman of the United States delegation to the Civil Aviation Planning Committee of NATO.

Theodore Hardeen, Jr., *Administrator*	STerling 3–9200 or Code 112, ext 4707
John N. Rodgers, *Director, Air Transport Division*	Ext 4200
Frances W. Nolde, *Director, General Aviation Division*	Ext 4701

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*These representatives are working on a part-time basis at present.

Business and Defense Services Administration

Administers the defense materials system; directs and executes a system of priorities and directives so as to assure completion, on time, of military and AEC programs, including administration of superpriorities for programs elected by the President as being of the highest urgency; makes recommendations with respect to the need for, accumulation, cessation of purchase programs, and the disposition of strategic and critical materials for the national stockpile; appraises the adequacy of our national industrial plant based upon military and essential civilian needs in time of emergency; conducts comprehensive analyses of national industrial capability during a postattack period, including industrial conversion potential; recommends such actions as can be taken during preattack period so as to minimize the effects of a nuclear attack; recommends to industry and Government actions to assure the effective utilization of national economic resources for general war or short of general war through (*a*) the identification and rating of key industrial facilities, (*b*) expansion of existing facilities, (*c*) possibility of underground operations, (*d*) increases in inventories at all levels of commerce and industry of survival items and other products and equipment, (*e*) studies of alternate sources or processes for essential production, (*f*) a program of industrial defense, assisting industry in its preparation for continuity of production; makes recommendations to OCDM regarding the national stockpile or survival items; prepares necessary orders and regulations to assure balanced and effective production and materials distribution during an emergency period; makes recommendations on post certification action requests on existing certificates of necessity granted under section 168 of the Internal Revenue Code; acts as liaison with American industry through advisory committees, task groups, and special conferences to assure complete understanding and workability of national emergency industrial policies and programs.

William A. White, Sr., *Administrator*..... STerling 3–9200, Code 112, ext 4046
H. Herbert Hughes, *Deputy Administrator*..... Ext 4506
Thomas E. Drumm, Jr., *Assistant Administrator*..... Ext 4731
P. G. Asher, *Director of Administration*..... Ext 4106
Burt W. Roper, *General Counsel for BDSA*..... Ext 3663

Office of Industrial Mobilization

W. C. Truppner, *Director*..... Ext 4866
A. A. Bertsch, *Deputy Director*..... Ext 4865
Thomas Curtis, *Mobilization Resources*..... Ext 4042
Thornton B. Moore, *Emergency Operations*..... Ext 4577
Arthur A. Sufrin, *Mobilization Plans*..... Ext 3695
Kurt E. Rosinger, *Industrial Evaluation Board*..... Ext 4761
William J. Zepp, *Priorities and Directives*..... Ext 3634
Charles Hersum, *Executive Reserve*..... Ext 3717

Office of Area Development

Victor Roterus, *Director*..... Ext 3636

Office of Distribution

Harry W. Ketchum, *Director*..... Ext 4481

Office of Technical Services

John C. Green, *Director*..... Ext 2143

Industry Divisions

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Arthur A. Snow, *Director, Aluminum and Magnesium Division*..... Ext 4437
George R. Davis, *Director, Automotive and Transportation Equipment Division*.. Ext 3294
Charles P. Redick, *Director, Building Materials Division*..... Ext 3601
James L. Oliver, *Director, Business Equipment and Service Industries Division*.. Ext 3518
Lowell P. Kilgore, *Director, Chemical and Rubber Division*..... Ext 4843
Alexander J. Falk, *Director, Communications Industries Division*..... Ext 4821
Benjamin D. Kaplan, *Director (Acting), Construction Industry Division*..... Ext 4271
Edward R. Killam, *Director, Consumer Durable Goods Division*..... Ext 4385
Charles A. Lewis, *Director, Containers and Packaging Division*..... Ext 3962
William A. Meissner, *Director, Copper Division*..... Ext 3691
(Vacancy), *Director, Electrical Equipment Division*..... Ext 2175

Donald S. Parris, *Director, Electronics Division*.... STerling 3-9200, Code 112, ext 4036
Jacob M. Schaffer, *Director, Food Industries Division*..... Ext 4365
James M. Owens, *Director, Forest Products Division*..... Ext 4138
Charles F. Hughitt, *Director, General Industrial Equipment and Components Division*..... Ext 4327
Carl W. Messinger, *Director, Iron and Steel Division*..... Ext 4412
J. G. Schnitzer, *Director, Leather, Shoes, and Allied Products Division*..... Ext 3585
(Vacancy), *Director, Metalworking Equipment Division*..... Ext 3525
Harry B. Sharpe, *Director, Miscellaneous Metals and Minerals Division*..... Ext 4551
Ellsworth J. Hand, *Director, Power Equipment Division*..... Ext 4241
Horace Hart, *Director, Printing and Publishing Industries Division*..... Ext 4115
Nathan D. Golden, *Director, Scientific, Motion Picture, and Photographic Products Division*..... Ext 4378
A. Henry Thurston, *Director, Textiles and Clothing Division*..... Ext 4338
Walter L. Picton, *Director, Water and Sewerage Industries and Utilities Division*..... Ext 4346

Office of Field Services

The Field Offices carry out the field programs of the Business and Defense Services Administration, Bureau of Foreign Commerce, and the Office of Business Economics.

Richard A. Krause, *Director*..... Ext 3641
Joseph A. Mack, *Deputy Director*..... Ext 2405
Robert W. Newland, *Assistant Director*..... Ext 3178
Prentiss M. Terry, *Assistant to the Director*..... Ext 3094

List of Field Offices

Albuquerque, N. Mex.
Room 321, Post Office Bldg.
Thomas L. Moore, *Manager*
(Phone: Chapel 7-0311, ext 386)

Atlanta 3, Ga.
604 Volunteer Bldg.
66 Luckie Street NW.
Merrill C. Lofton, *Manager*
(Phone: Jackson 2-4121, ext 6000)

Boston 9, Mass.
Room 232, U.S. Post Office and Courthouse
Paul G. Carney, *Manager*
(Phone: Capitol 3-2312, ext 312)

Buffalo 3, N.Y.
504 Federal Bldg., 117 Ellicott Street
John J. Love, *Manager*
(Phone: Madison 4216)

Charleston 4, S.C.
Area 2, Sergeant Jasper Bldg.
West End Broad Street
(Vacancy), *Manager*
(Phone: Raymond 2-7771)

Cheyenne, Wyo.
207 Majestic Bldg.
16th and Capitol Avenue
Albert B. Kahn, *Manager*
(Phone: 8-8931, ext 101 and 102)

Chicago 6, Ill.
Room 1302
226 West Jackson Blvd.
George C. Payne, *Manager*
(Phone: Andover 3-3600, ext 307)

Cincinnati 2, Ohio
915 Fifth Third Bank Bldg.
36 E. Fourth Street
Robert M. Luckey, Manager
(Phone: Dunbar 1-2200, ext 345 and 346)

Cleveland 14, Ohio
Federal Reserve Bank Bldg.
Edwin C. Higbee, *Manager*
(Phone: Cherry 1-7900)

Dallas 1, Tex.
Room 3-104, Merchandise Mart
500 South Ervay Street
George S. Thompson, *Manager*
(Phone: Riverside 8-5611)

Denver 2, Colo.
142 New Customhouse
19th and Stout Streets
Charles E. Brokaw, *Manager*
(Phone: Keystone 4-4151, ext 598)

Detroit 26, Mich.
438 Federal Bldg.
230 West Fort Street
William T. Hunt, *Manager*
(Phone: Woodward 3-9330, ext 510)

Greensboro, N.C.
Room 407, U.S. Post Office Bldg.
Joel B. New, *Business Analyst in Charge*
(Phone: Broadway 3-8234)

Houston 2, Tex.
610 Scanlon Bldg.
405 Main Street
George L. Malherbe, *Manager*
(Phone: Capitol 2-7201)

Jacksonville 1, Fla.
425 Federal Bldg.
311 West Monroe Street
Rufe B. Newman, Jr., *Manager*
(Phone: Elgin 4-7111)

Kansas City 6, Mo.
Room 2011
911 Walnut Street
Willis B. York, *Manager*
(Phone: Baltimore 1-7000)

List of Field Offices—Continued

Los Angeles 15, Calif.
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Edwin Bates, *Manager*
(Phone: Richmond 9–4711, ext 1261)

Memphis 3, Tenn.
212 Falls Bldg.
22 N. Front Street
John M. Fowler, *Manager*
(Phone: Jackson 6–3426)

Miami 32, Fla.
316 U.S. Post Office Bldg.
300 Northeast First Avenue
Marion A. Leonard, *Manager*
(Phone: Franklin 9–5431, ext 56)

Minneapolis 1, Minn.
319 Metropolitan Bldg.
2d Avenue South and 3d Street
Ernest G. Booth, *Manager*
(Phone: Federal 2–3211)

New Orleans 12, La.
1508 Masonic Temple Bldg.
333 St. Charles Avenue
Edwin A. Leland, Jr., *Manager*
(Phone: Express 2411, ext 6117)

New York 1, N.Y.
Empire State Bldg., 61st Floor
350 Fifth Avenue
William J. Russell, *Manager*
(Phone: Longacre 3–3377)

Philadelphia 7, Pa.
Jefferson Bldg., 1015 Chestnut Street
David Jamieson, *Manager*
(Phone: Walnut 3–2400, ext 591)

Phoenix, Ariz.
419 Ellis Bldg.
137 N. Second Avenue
(Vacancy), Manager
(Phone: Alpine 8–5851, ext 285 and 286)

Pittsburgh 22, Pa.
817 Fulton Bldg., 107 Sixth Street
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(Phone: Grant 1–5370, ext 394)

Portland 4, Oreg.
217 Old U.S. Courthouse
520 Southwest Morrison Street
Harold K. Cherry, *Manager*
(Phone: Capitol 6–3361)

Reno, Nev.
1479 Wells Avenue
Jack M. Howell, *Manager*
(Phone: 2–7133)

Richmond 19, Va.
309 Parcel Post Bldg.
11th and Main Streets
C. Roy Mundee, *Manager*
(Phone: Milton 4–9471)

St. Louis 1, Mo.
910 New Federal Bldg.
1114 Market Street
Alfred L. Rascher, Jr., *Manager*
(Phone: Main 1–8100)

Salt Lake City 1, Utah
Room 105, 222 SW. Temple Street
Joseph J. Jeremy, *Manager*
(Phone: Empire 4–2552, ext 341)

San Francisco 11, Calif.
Room 419, Customhouse
555 Battery Street
John J. Judge, *Manager*
(Phone: Yukon 6–3111)

Savannah, Ga.
235 U.S. Courthouse and Post Office Bldg.
125–29 Bull Street
Joseph G. Stovall, *Manager*
(Phone: Adams 2–4755)

Seattle 4, Wash.
809 Federal Office Bldg.
909 First Avenue
William H. Flood, *Manager*
(Phone: Mutual 2–3300, ext 496)

Bureau of Foreign Commerce

Administers export controls. This involves the determination of the commodities to be controlled for security or supply reason; participates in the determination of foreign country requirements and the establishing of quantitative and country export quotas; and the issuance of export licenses. Priority assistance extended when required.

Is responsible for work on national-defense programs as related to requirements of foreign countries in mobilization planning and programing.

Office of the Director

Loring K. Macy, *Director*..... STerling 3–9200 or Code 112, ext 4231
Nathaniel Knowles, *Deputy Director*..... Ext 3505
Rex A. Anderson, *Assistant Director for Administration*..... Ext 4111
John P. Hebrew, *Director, Export Control Investigation Staff*..... Ext 4608
Clarence I. Blau, *Director, International Resources Staff*..... Ext 2944
Adam A. Sutcliffe, *Director, Foreign Service Operations Staff*..... Ext 3320
Carl N. Gibboney, *Director, Publications Staff*..... Ext 3643

Offices and Divisions

C. P. Austin, *Director, Office of International Travel* ..... STerling 3–9200 or Code 112, ext 2306
Robert E. Simpson, *Director, Office of Economic Affairs* ..... Ext 3532
Rene Lutz, *Deputy Director* ..... Ext 3942
George Wythe, *Director, American Republics Division* ..... Ext 2218
Joseph H. Barkmeier, *Director, British Commonwealth Division* ..... Ext 3556
Patten D. Allen, *Director, European Division* ..... Ext 3535
Eugene M. Braderman, *Director, Far Eastern Division* ..... Ext 4581
Jerome Sachs, *Director, Insurance Staff* ..... Ext 2728
Carl P. Blackwell, *Director, International Economic Analysis Division* ..... Ext 3857
Herbert J. Cummings, *Director, Near Eastern and African Division* ..... Ext 3703
Ernst A. Van Es, *Director, Transportation and Utilities Staff* ..... Ext 3173
John C. Borton, *Director, Office of Export Supply* ..... Ext 4434
Frank W. Sheaffer, *Deputy Director* ..... Ext 4293
Ralph T. Stewart, *Director, Aircraft, Agriculture, Chemicals, and Fuels Division* ..... Ext 3260
Rauer H. Meyer, *Director, Industrial, Scientific, and Technical Division* ..... Ext 2278
Geraldine S. DePuy, *Director, Operations Division* ..... Ext 4195
Wilson E. Sweeney, *Director, Strategic Controls Division* ..... Ext 3127
E. E. Schnellbacher, *Director, Office of Trade Promotion* ..... Ext 3734
Paul E. Pauly, *Deputy Director* ..... Ext 3266
Paul H. Brent, *Director, Business Relations Division* ..... Ext 2314
Charles F. Boehm, *Director, Commercial Intelligence Division* ..... Ext 2665
Frank S. Wilson, *Acting Director, Investment Development Division* ..... Ext 2295
H. P. Van Blarcom, *Director, Trade Development Division* ..... Ext 2392
E. Paul Hawk, *Director, Trade Missions Division* ..... Ext 4927

Bureau of Public Roads

Integration of the needs of national defense with the national highway program, continuity of the Bureau of Public Roads and the State highway departments in event of emergency including organization and procedure to enable the effective performance of assigned wartime duties.

The Bureau of Public Roads is the agency in which resides the responsibility of the Federal Government with respect to highway development. In exercising this responsibility in time of war or grave national emergency, it would continue to work in close cooperation with the highway departments of the several States. In such an emergency, it has the dual responsibility, either directly or through the respective State highway organizations, or otherwise, to preserve in operable condition an adequate highway network within the United States and routes of strategic importance elsewhere, and to regulate highway traffic as necessary to expedite the movement of essential civilian and military traffic. These responsibilities may likewise be exercised in areas under military jurisdiction upon agreement between the military commander and the Bureau of Public Roads.

B. D. Tallamy, *Administrator* ..... Code 128 or DUdley 2–6001
Ellis L. Armstrong, *Commissioner* 6046
F. C. Turner, *Deputy Commissioner* 6048
Paul F. Royster, *Assistant Commissioner for Operations* 6025
Arthur G. Siegle, *Chief, Defense Plans and Operations Division* 7001
Norman E. Towson, *Emergency Planning Officer* 7001

Maritime Administration

Responsible for developing a merchant marine sufficient for foreign and domestic waterborne commerce capable of serving as a military auxiliary in time of emergency. Its defense functions embrace (1) ship construction and repair; (2) training of merchant marine officer candidates; (3) determining requirements for and allocation of oceangoing merchant shipping; (4) the charter and/or agency operation of Maritime Administration-owned or acquired merchant ships; (5) purchase, chartering, or requisition of merchant ships for Government use; (6) maintenance of reserve fleets; (7) maritime labor policy; (8) coordination of shipping activities of this Government with those of allied or associated governments on the use of shipping; and (9) preparedness plans and programs for the continued operation of U.S. port systems and facilities.

Clarence G. Morse, *Maritime Administrator* ..... STerling 3–5200 or Code 129, ext 4244
Walter C. Ford, *Deputy Maritime Administrator* ..... Ext 3196

Bureau of the Census
(Suitland, Md.)

The essential functions of the Bureau of the Census are determined by its being a major fact-finding agency of the Government responsible for a comprehensive inventory and system of current reports of the Nation's total economic resources and many of the material resources essential during a time of emergency. The Bureau has responsibility for developing plans, policies, and programs to meet essential needs for statistical information relating to industry, business, foreign trade, governments, agriculture, population, and housing, and for the collection and processing of statistics in these fields as required by the Office of Civil and Defense Mobilization and other defense agencies.

Robert W. Burgess, *Director*..... LUdlow 4–3000 or Code 157, ext 501
A. Ross Eckler, *Deputy Director*..... Ext 503
Howard C. Grieves, *Assistant Director*..... Ext 323
Conrad Taeuber, *Assistant Director*..... Ext 321
Morris H. Hansen, *Assistant Director for Statistical Standards*..... Ext 441
Lowell T. Galt, *Assistant Director for Operations*..... Ext 591
Walter L. Kehres, *Assistant Director for Administration*..... Ext 576
Thomas F. Corcoran, *Emergency Planning Officer*..... Ext 7251
Maxwell R. Conklin, *Chief, Industry Division*..... Ext 248
Robert B. Voight, *Chief, Field Division*..... Ext 581

Coast and Geodetic Survey

Produces charts and related information for the safe navigation of military and civilian air and marine transport. Provides basic scientific and technical data through geodetic, hydrographic, and geophysical surveys, to meet military, commercial, and industrial needs.

H. Arnold Karo, *Director*..... STerling 3–9200 or Code 112, ext 700
Charles Pierce, *Assistant Director*..... Ext 703
James C. Tison, Jr., *Assistant Director for Administration*..... Ext 702

DEPARTMENT OF DEFENSE
(The Pentagon)

Thomas S. Gates, Jr., *Secretary of Defense*.....LIberty 5–6700, OXford or Code 11, ext 55261
James H. Douglas, *Deputy Secretary of Defense*..... Ext 56352
Wilber M. Brucker, *Secretary of the Army*..... Ext 53211
William B. Franke, *Secretary of the Navy*..... Ext 53131
Dudley C. Sharp, *Secretary of the Air Force*..... Ext 77376

Herbert F. York, *Director of Defense Research and Engineering*..... Ext 79111
Principal adviser and staff assistant to the Secretary of Defense in the functional fields of scientific and technical matters; basic and applied research; research, development, test, and evaluation of weapons, weapons systems, and defense materiel; and design and engineering for suitability, producibility, reliability, maintainability, and materials conservation. Supervises all research and engineering activities in the Department of Defense and plans and recommends an optimum integrated program of research and engineering to meet requirements of national military objectives.

Franklin B. Lincoln, Jr., *Assistant Secretary of Defense (Comptroller)*..... Ext 53237

Frank B. Berry, M.D., *Assistant Secretary of Defense*..... Ext 72111
(Health and Medical)
Principal staff assistant to the Secretary of Defense in the functional fields of health and sanitation; medical care and treatment of patients; hospitals and related health and medical facilities; and health and medical personnel. Recommends policies and guidance governing Department of Defense planning and program development and develops systems and standards for the administration and management of approved plans and programs.

John N. Irwin, II, *Assistant Secretary of Defense*..... Ext 54351
(International Security Affairs)
Principal staff assistant to the Secretary of Defense in the functional field of international security as prescribed by the Secretary of Defense. Develops, coordinates, and establishes Department of Defense positions, plans, and procedures pertaining to the Military Assistance Program and supervises, administers, and directs the Military Assistance Program and other activities of interest to the Department of Defense under the Mutual Security Program.

Charles C. Finucane,
Assistant Secretary of Defense..... Liberty 5–6700, OXford or Code 11, ext 52334
(Manpower, Personnel, and Reserve)

Principal staff assistant to the Secretary of Defense in the functional fields of manpower, personnel, and reserve affairs; armed forces information and education; safeguarding of classified information and activities, and related personnel and physical security; continuity of Government, military participation in civil and domestic emergencies, and related emergency planning; industrial relations; and federal voting assistance. Recommends policies and guidance governing Department of Defense planning and program development and develops systems and standards for the administration and management of approved plans and programs.

Floyd S. Bryant, *Assistant Secretary of Defense*..... Ext 79155
(Properties and Installations)

Principal staff assistant to the Secretary of Defense in the functional fields of military public works; family housing; reserve forces facilities; real estate and real property; general purpose space; and industrial and commercial facilities, including fixed industrial equipment. Recommends policies and guidance governing Department of Defense planning and program development and develops systems and standards for the administration and management of approved plans and programs.

Murray Snyder, *Assistant Secretary of Defense*..... Ext 79312
(Public Affairs)

Perkins McGuire, *Assistant Secretary of Defense*..... Ext 55254
(Supply and Logistics)

Principal staff assistant to the Secretary of Defense in the functional fields of acquisition, inventory, management, storage, maintenance, distribution, movement, and disposal of materiel, supplies, tools, and equipment; materiel requirements; supply cataloging, standardization, and quality control; production planning and scheduling; commercial and industrial activities; small business matters; transportation, telecommunications, petroleum, and other logistical services; and vulnerability of resources to attack damage. Recommends policies and guidance governing Department of Defense planning and program development and develops systems and standards for the administration and management of approved plans and programs.

J. Vincent Burke, Jr., *General Counsel of the Department of Defense*..... Ext 53341

Herbert B. Loper, *Assistant to the Secretary of Defense (Atomic Energy) and Chairman, Military Liaison Committee*..... Ext 56639

George W. Vaughan, *Assistant to the Secretary of Defense (Legislative Affairs)*... Ext 79386

Gen. Graves B. Erskine, USMC (Ret), *Assistant to the Secretary of Defense (Special Operations)*..... Ext 53333

Gen. Nathan F. Twining, USAF, *Chairman, Joint Chiefs of Staff*..... Ext 79121

DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE

(330 Independence Avenue SW.)

The Department is represented on the Civil and Defense Mobilization Board and on regional counterparts of CDMB. It has a broad range of defense assignments relating to emergency health (including health manpower), food and drug consumer protection, emergency welfare, and education activities. In a defense emergency, the Department would serve as the emergency health and welfare arm of the Office of Civil and Defense Mobilization in all of its echelons.

The Department operates in the field through nine regional offices. Each is headed by a Regional Director who in an emergency, if cut off from headquarters, would assume the responsibilities of the Secretary in his regional area.

Arthur S. Flemming, *Secretary*..... EXecutive 3–6300 or Code 181, ext 2351
Bertha S. Adkins, *Under Secretary*..... Ext 6271
Robert A. Forsythe, *Assistant Secretary for Legislation*..... Ext 3445
Edward Foss Wilson, *Assistant Secretary*..... Ext 6401
Winchell M. Craig, *Special Assistant for Health and Medical Affairs*..... Ext 4254
Jarold A. Kieffer, *Assistant to the Secretary for Program Analysis*..... Ext 4158
Parke M. Banta, *General Counsel*..... Ext 3413
Rufus E. Miles, Jr., *Director of Administration*..... Ext 2403
Chester B. Lund, *Director of Field Administration*..... Ext 3297
Dean Snyder, *Defense Coordinator*..... Ext 2144

Public Health Service

Dr. Leroy E. Burney, *Surgeon General*..... Ext 2461
Dr. John D. Porterfield, *Deputy Surgeon General*..... Ext 3301
Dr. Carruth J. Wagner, *Chief, Division of Health Mobilization*..... Ext 5154

Social Security Administration

William L. Mitchell, *Commissioner*..... Ext 8295
George K. Wyman, *Deputy Commissioner*..... Ext 2102
Lavinia Engle, *Staff Adviser, Defense*..... Ext 4557

Food and Drug Administration

George P. Larrick, *Commissioner*..... Ext 5140
John L. Harvey, *Deputy Commissioner*..... Ext 3712
Shelbey T. Grey, *Director, Bureau of Program Planning (Defense Officer)*.... Ext 3525

Office of Education

Lawrence G. Derthick, *Commissioner*..... Ext 6212
Wayne O. Reed, *Deputy Commissioner*..... Ext 2585
Walker Agnew, *Chief, Civil Defense Education*..... Ext 8351

Office of Vocational Rehabilitation

Mary E. Switzer, *Director*..... Ext 3155
E. Emory Ferebee, *Deputy Director*..... Ext 3331
Paul C. Howard, *Chief, Division of State Program Development (Defense Officer)*..... Ext 2675

Regional Organization

Lawrence J. Bresnahan, *Regional Director, Region I*
U.S. Department of Health, Education, and Welfare
120 Boylston Street
Boston 16, Mass.
Telephone: HUbbard 2–6550

Joseph B. O'Connor, *Regional Director, Region II*
U.S. Department of Health, Education, and Welfare
42 Broadway, Room 1200
New York 4, N.Y.
Telephone: WHitehall 3–2424

Edmund Baxter, *Regional Director, Region III*
U.S. Department of Health, Education, and Welfare
700 East Jefferson Street
Charlottesville, Va.
Telephone: 3–5181

Richard H. Lyle, *Regional Director, Region IV*
U.S. Department of Health, Education, and Welfare
50 Seventh Street NE., Room 164
Atlanta 23, Ga.
Telephone: TRinity 6–3311, Ext 5027

Melville H. Hosch, *Regional Director, Region V*
U.S. Department of Health, Education, and Welfare
New Post Office Building, Room 712
433 West Van Buren Street
Chicago 7, Ill.
Telephone: WAbash 2–8550

James W. Doarn, *Regional Director, Region VI*
U.S. Department of Health, Education, and Welfare
2305 Federal Office Building
911 Walnut Street
Kansas City 6, Mo.
Telephone: BAltimore 1–7000, Ext 8291

James H. Bond, *Regional Director, Region VII*
U.S. Department of Health, Education, and Welfare
1114 Commerce Street
Dallas 2, Tex.
Telephone: RIverside 8–5611, Ext 396

Albert H. Rosenthal, *Regional Director, Region VIII*
U.S. Department of Health, Education, and Welfare
621 Seventeenth Street, Room 551
Denver 2, Colo.
Telephone: KEystone 4–4151, Ext 593

Fay W. Hunter, *Regional Director, Region IX*
U.S. Department of Health, Education, and Welfare
447 Federal Office Building, Civic Center
San Francisco 2, Calif.
Telephone: KLondike 2–2350

DEPARTMENT OF THE INTERIOR

(C Street between 18th and 19th Streets NW.)

Is responsible for mobilization planning with respect to petroleum, gas, solid fuels, electric power, metals and minerals raw materials, and fishery products, and for performing those functions delegated to the Department for these resources in Executive Order 10480, as amended, Defense Mobilization Order I–13, and FCDA delegations 3 and 4, including priorities and allocations, voluntary agreements, recommendations on applications for rapid tax amortization, loans and guarantees, and the expansion of productive capacity with regard to these commodities.

It is also responsible for emergency planning and operations with respect to the regular programs of the Department, including assuring the continuity of the Department's essential functions and the protection of its personnel and facilities in an emergency, and the furnishing of service and support to the emergency programs of the Government and local, State, and national civil defense efforts.

Fred A. Seaton, *Secretary*..... REpublic 7–1820 or Code 183, ext 704
Elmer F. Bennett, *Under Secretary*..... Ext 4423
Fred G. Aandahl, *Assistant Secretary—Water and Power Development*..... Ext 2191
Roger C. Ernst, *Assistant Secretary—Public Land Management*..... Ext 4174
Royce A. Hardy, *Assistant Secretary—Mineral Resources*..... Ext 2186
Ross L. Leffler, *Assistant Secretary for Fish and Wildlife*..... Ext 4752
D. Otis Beasley, *Administrative Assistant Secretary*..... Ext 2143
George W. Abbott, *Solicitor*..... Ext 2134
John B. Bennett, *Director, Technical Review Staff*..... Ext 4474
Edward D. Frye, *Assistant to the Secretary (Defense Activities)*..... Ext 5301
Robert E. Day, *Staff Assistant (Defense Matters)*..... Ext 4231
Frederick P. Hobart, *Staff Assistant (Defense Matters)*..... Ext 2425
Newton W. Edwards, *Staff Assistant—Public Land Management*..... Ext 2886
George E. Robinson, *Assistant to the Administrative Assistant Secretary*..... Ext 2143

Electric Power

(Defense Electric Power Staff, Office of Assistant Secretary—Water and Power Development)

Gardner C. George, *Power Coordinator*..... Ext 2577
George H. English, *Power Supply Coordinator*..... Ext 2827

Fisheries

Arnie J. Suomela, *Commissioner, U.S. Fish and Wildlife Service*..... Ext 4678
Robert H. Johnson, *Coordinator for Defense Planning, Office of the Commissioner*.. Ext 5303
Donald L. McKernan, *Director, Bureau of Commercial Fisheries*..... Ext 4993

Minerals, Metals, and Solid Fuels

Office of Minerals Mobilization:

Oscar W. Bilharz, *Acting Director*..... Ext 3319
Oscar W. Bilharz, *Coordinator for Base Metals*..... Ext 3319
William F. Hahman, *Coordinator for Solid Fuels*..... Ext 5391
Donald E. Moulds, *Coordinator for Iron and Alloying Materials*..... Ext 5175
Robert B. McCormick, *Coordinator for Chemical and Ceramic Materials*..... Ext 629
Timothy C. May, *Coordinator for Light, Rare, and Precious Metals*..... Ext 5185
Whitman W. Hopton, *Staff Assistant for Readiness*..... Ext 2798
William E. S. Flory, *Staff Economist*..... Ext 4267
Mildred G. Sims, *Administrative Officer*..... Ext 2251

Office of Minerals Exploration:

Frank E. Johnson, *Acting Director*..... Ext 5369
George C. Selfridge, *Special Assistant to the Director*..... Ext 5372
Willis R. Griswold, *Chief, Minerals Division*..... Ext 2971
E. Dallas Talbert, *Acting Chief, Contract Administration and Audit Division*..... Ext 3461
Allen S. Dakan, *Chief, Administrative Management Division*..... Ext 2017

Petroleum and Gas

Office of Oil and Gas:

Matthew V. Carson, Jr., *Director*..... Ext 3831
Lawrence J. O'Connor, Jr., *Assistant Director, Oil and Gas Operations*..... Ext 3891

Frederick S. Lott, *Assistant Director, Programing and NATO*..... Ext 3832
Bernice Kirschling Lort, *Special Assistant to the Director*..... Ext 3601
Harold J. Barton, *Programming Specialist*..... Ext 4164
Charles L. Moore, *Foreign Petroleum Production*..... Ext 4722
Harry E. Jacobs, *Refining Technologist*..... Ext 5063
Robert E. Roehl, *Transportation and Storage*..... Ext 5064
Forrest F. Trantham, *Gas Transmission and Distribution*..... Ext 4723
Paul B. Whitney, *Domestic Petroleum Production*..... Ext 5333
Paul L. Hopper, *Mobilization Planning Officer*..... Ext 5284
Charles A. Nichols, Jr., *Foreign Petroleum Coordinator*..... Ext 4165
Russell W. Slight, *Administrative Officer*..... Ext 2923

DEPARTMENTAL DEFENSE LIAISON OFFICERS

Region 1
Charles E. Knox
Geological Survey
Room 845, 141 Milk Street
Boston 9, Mass.

Region 2
Moris Burge
Technical Review Staff
Department of the Interior
Washington 25, D.C.

Region 3
Harry Wright
Southeastern Power Adm.
Elberton, Ga.

Region 4
Robert G. Personius
Bureau of Commercial Fisheries
920 North Main Street
Ann Arbor, Mich.

Region 5
Kenneth F. Anderson
Bureau of Mines
1114 Commerce Street
Dallas, Tex.

Region 6
Harrell F. Mosbaugh
Department of the Interior
Post Office Box 2530
Billings, Mont.

Region 7
Henry F. Halliday
Bureau of Reclamation
Fulton and Marconi Avenues
Post Office Box 2511
Sacramento 11, Calif.

Region 8
Don Huff
Department of the Interior
1001 Northeast Lloyd Boulevard
Post Office Box 3537
Portland, Oreg.

DEPARTMENT OF LABOR

(14th Street and Constitution Avenue NW.)

The Under Secretary of Labor is head of the Office of Manpower Administration, as Administrator. Subject to the direction of the Secretary of Labor, the Office of Manpower Administration develops plans, policies, and programs for meeting defense manpower requirements, for wage and salary stabilization, and for the settlement of labor disputes; reviews plans, policies, and programs developed by the various bureaus and offices of the Department; and supervises, directs, and coordinates the mobilization activities of the Department of Labor.

The Office of Manpower Administration operates in the field through regional directors, designated by the Administrator, who coordinate all mobilization activities of the Department in their respective regions.

James P. Mitchell, *Secretary of Labor*..... EXecutive 3–2420 or Code 110, ext 2001
James T. O'Connell, *Under Secretary of Labor*..... Ext 2005
Newell Brown, *Assistant Secretary of Labor*..... Ext 2007
John J. Gilhooley, *Assistant Secretary of Labor*..... Ext 2041
George C. Lodge, *Assistant Secretary for International Labor Affairs*..... Ext 2071
James E. Dodson, *Administrative Assistant Secretary*..... Ext 2013

Office of Manpower Administration

James T. O'Connell, *Administrator*..... Ext 2005
Newell Brown, *Deputy Administrator*..... Ext 2007
John J. Gilhooley, *Deputy Administrator*..... Ext 2041
Harry Weiss, *Executive Director*..... Ext 3414

Office of the Solicitor

Harold C. Nystrom, *Acting Solicitor*..... Ext 2021

Office of Information, Publications, and Reports
John W. Leslie, *Director*..... EXecutive 3–2420 or Code 110, ext 2024

Bureau of International Labor Affairs
George C. Lodge, *Assistant Secretary of Labor*..... Ext 2071

Bureau of Employees' Compensation
William McCauley, *Director*..... Ext 3231

Bureau of Labor Statistics
Ewan Clague, *Commissioner*..... Ext 3112

Bureau of Labor Standards
Arthur W. Motley, *Director*..... Ext 3101

Bureau of Employment Security
Robert C. Goodwin, *Director*..... Ext 2701

Bureau of Apprenticeship and Training
W. C. Christensen, *Director*..... Ext 2644

Bureau of Veterans' Reemployment Rights
Hugh W. Bradley, *Director*..... Ext 2773

Women's Bureau
Alice K. Leopold, *Director*..... Ext 2036

Wage and Hour and Public Contracts Divisions
Clarence T. Lundquist, *Administrator*..... Ext 3201

Office of Manpower Administration Field Organization

1. Arthur C. Gernes, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
18 Oliver Street
Boston 10, Mass.
Telephone: LIberty 2–2115

2. John Francis Foy, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
Wolf Avenue and Commerce Street
Chambersburg, Pa.
Telephone: COlony 3–4181

3. Ernest L. Marbury, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
1371 Peachtree Street NE., Room 625
Atlanta 9, Ga.
Telephone: TRinity 6–3311

4. Joseph Borus, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
Bankers Building, Room 1105
105 West Adams Street
Chicago 3, Ill.
Telephone: STate 2–9510

5. Ed McDonald, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
Santa Fe Building, Room 220
1114 Commerce Street
Dallas 2, Tex.
Telephone: RIverside 8–5611

6. John E. Gross, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
Equitable Building, Room 320
17th and Stout Streets
Denver 2, Colo.
Telephone: KEystone 4–4151

7. Glenn E. Brockway, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
Appraisers Building, Room 838
630 Sansome Street
San Francisco 11, Calif.
Telephone: YUkon 6–3111

8. Clinton A. Johnson, *Regional Director*
Office of Manpower Administration
U.S. Department of Labor
310 U.S. Courthouse, 1010 Fifth Avenue
Seattle 4, Wash.
Telephone: MUtual 2–3300

AIR COORDINATING COMMITTEE

(1711 New York Ave. NW.)
(STerling 3–9200 or Code 112, ext 3613)

Pursuant to Executive order, the Committee provides for the fullest development and coordination of aviation policies and activities of the Federal agencies and in the interest of the internal management of the Government. The Committee examines aviation problems and developments affecting more than one participating agency; develops and recommends integrated policies to be carried out and actions to be taken by the participating agencies or by any other Government agency charged with the responsibility in the aviation

field; and, to the extent permitted by law, coordinates the aviation activities of such agencies except activities relating to the exercise of quasi-judicial functions. The Committee submits to the President such recommendations on aviation policies as require his attention by reason of their character or importance. The Air Coordinating Committee provides close liaison between governmental and private activities in the aviation field and also consults with representatives of the United States to the International Civil Aviation Organization and with Federal interagency boards and committees concerned with aviation activities.

Elwood R. Quesada, *Chairman*
William E. Neumeyer, *Executive Secretary*

Thomas C. Mann, *Assistant Secretary of State for Economic Affairs*
A. Gilmore Flues, *Assistant Secretary of Treasury*
George H. Roderick, *Assistant Secretary of the Army (FM)*
Cecil P. Milne, *Assistant Secretary of the Navy (Materiel)*
Philip B. Taylor, *Assistant Secretary of the Air Force*
George M. Moore, *Assistant Postmaster General*
Bradley D. Nash, *Deputy Under Secretary of Commerce for Transportation*
Elwood R. Quesada, *Administrator of Federal Aviation*
James R. Durfee, *Chairman of Civil Aeronautics Board*
Robert E. Lee, *Commissioner, Federal Communications Commission*
Dr. Ralph W. E. Reid, *Assistant Director, Bureau of the Budget* (nonvoting)
Owen R. Jones, *Deputy Assistant Director for Transportation, Office of Civil and Defense Mobilization* (nonvoting)

UNITED STATES ATOMIC ENERGY COMMISSION

(Washington 25, D.C.)

Has responsibility for defense mobilization activities relating to the procurement of source materials, the production of special nuclear materials, the manufacture of atomic weapons (including components thereof), and the development and production of atomic materials and equipment for other military purposes; together with the construction of facilities necessary for the accomplishment of such activities.

Has related responsibility for maintaining the continuity of the essential functions of the U.S. Atomic Energy Commission in the event of attack on the U.S.

The Commission	*D.C. 1717 H St. NW. Extension*	*Germantown Extension*
John A. McCone, *Chairman*... HAzelwood 7–7831, Code 119	5601	3251
John S. Graham	5604	5028
John F. Floberg	5605	4261
Dr. John H. Williams	5711	4116
Vacancy		

Office of the General Manager

A. R. Luedecke, *General Manager*	4174
Robert E. Hollingsworth, *Deputy General Manager*	4241
Dwight A. Ink, *Assistant General Manager for Administration*	5053
Richard X. Donovan, *Special Assistant to the General Manager (Congressional Relations)*	3627
John A. Hall, *Assistant General Manager for International Activities*	3311
E. J. Bloch, *Assistant General Manager for Manufacturing*	5415
William F. Finan, *Assistant General Manager for Regulations and Safety*	5413
A. Tammaro, *Assistant General Manager for Research and Industrial Development*	5401
H. S. Traynor, *Assistant General Manager*	3137
William H. Slaton, *Deputy Assistant General Manager*	3138
W. B. McCool, *Secretary to the Commission*	5382
John L. McGruder, *Director, Office of Plans*	5587

Offices and Divisions

Loren Keith Olson, *General Counsel*	3577
Don S. Burrows, *Controller, Division of Finance*	5031
Charles L. Dunham, M.D., *Director, Division of Biology and Medicine*	3208
Charles L. Marshall, *Director, Division of Classification*	3521
John A. Derry, *Director, Division of Construction and Supply*	3157
Paul C. Fine, *Director, Office of Operations Analysis and Forecasting*	4493

	Germantown Extension
John R. Moore, *Director, Office of Contract Policy*	HAzelwood 7–7831, Code 119, ext 4123
Nathan Woodruff, *Director, Office of Health and Safety*	3141
Edward H. Glade, *Director, Office of Headquarters Services*	5540
Oscar S. Smith, *Director, Office of Industrial Relations*	4203
Morse Salisbury, *Director, Division of Information Services*	5575
Curtis A. Nelson, *Director, Division of Inspection*	3215
Charles H. Reichardt, *Director, Division of Intelligence*	3355
Algie A. Wells, *Director, Division of International Affairs*	4077
Paul C. Aebersold, *Director, Office of Isotopes Development*	3188
Harold L. Price, *Director, Division of Licensing and Regulation*	4061
Brig. Gen. Alfred D. Starbird, USA, *Director, Division of Military Application*	4221
D. F. Musser, *Director, Division of Nuclear Materials Management*	3301
Arthur L. Tackman, *Director, Office of Personnel*	4011
George F. Quinn, *Director, Division of Production*	4413
Jesse C. Johnson, *Director, Division of Raw Materials*	5141
Frank K. Pittman, *Director, Division of Reactor Development*	4201
Paul W. McDaniel, *(Acting) Director, Division of Research*	5565
John A. Waters, Jr., *Director, Division of Security*	5106
Edward R. Gardner, *Director, Office of Special Projects*	3114

CIVIL AERONAUTICS BOARD

(Universal Building)

Pursuant to authority vested in the Secretary of Commerce by law, he has designated the Chairman, Civil Aeronautics Board, to present supply and requirements information with respect to new civil aircraft and concurrent spares of United States air carriers to the Office of Civil and Defense Mobilization through, and when requested by, the Assistant Director of Industrial Mobilization, Business and Defense Services Administration, Department of Commerce. The Secretary of Commerce has also delegated to the Chairman of the Board authority to formulate plans and programs for, initiate actions for, and carry out such distribution and redistribution of civil aircraft among the civil air carriers as may be necessary to assure the maintenance of essential routes and services after allocation of aircraft has been made to the Department of Defense. This has required development of a war air service pattern. The Board also initiates or reviews proposals for the modification or waiver of the Economic Regulations to permit carriers to render services of a character, or to operate under conditions, which otherwise would be beyond the scope of their authority to meet special requirements resulting from greater participation by air carriers in military air transport; participates in the aircraft war risk insurance program by recommending to the Secretary of Commerce the insurable value of aircraft; provides technical assistance in connection with the administration of defense transport agreements entered into between the Air Force and the air carriers; approves or denies agreements entered into among air carriers which are designed to meet defense needs; assists in the enforcement of export controls; and compiles data reported by air carriers engaged in defense transport services.

The Board has established an Industry Advisory Committee on Aviation Mobilization to advise the Board on problems concerning the mobilization of the air transport industry in wartime, such as the war air service pattern, the allocation of civil transport aircraft, in the event of war, and related matters. The Federal Aviation Act of 1958, pursuant to which the Board was created, contemplated the development of "an air transportation system properly adapted to the present and future needs of the foreign and domestic commerce of the United States, of the postal service, *and of the national defense.*" (Emphasis supplied.) Therefore, in all areas of its responsibility the Board is required to take into account national defense considerations and many of its normal functions, while not of a defense character as such, nevertheless relate directly or indirectly to the national defense.

The following Board employees are responsible to the Chairman and the Board for these activities:

James N. Juliana, *Executive Director*	EXecutive 3–3111 or Code 128, ext 6493
M. C. Mulligan, *Director, Bureau of Air Operations*	Ext 7781
(Vacancy) *Director, Bureau of Safety*	Ext 6395
Warner H. Hord, *Chief, Office of Carrier Accounts and Statistics*	Ext 7661
Franklin M. Stone, *General Counsel*	Ext 7561
John B. Russell, *Chief, Office of Administration*	Ext 7621

EXPORT-IMPORT BANK OF WASHINGTON

(811 Vermont Avenue NW.)

Pursuant to section 302 of the Defense Production Act of 1950, as amended, section 311 of Executive Order No. 10480 of August 14, 1953, authorized and directed the Export-Import Bank to make loans (including participations in, or guarantees of, loans) to private business enterprises, for the expansion of capacity, the development of technological processes, and the production of essential materials, including the exploration, development, and mining of strategic and critical metals and minerals, in those cases where such expansion, development, or production is carried on in foreign countries. Such loans shall be made, within such amounts of funds as may be made available pursuant to the Defense Production Act of 1950, as amended, (1) upon such terms and conditions as the Bank shall determine, (2) only after the Bank has determined in each instance that financial assistance is not available on reasonable terms from private sources, and that the loan involved cannot be made under the provisions of and from funds available to the Bank under the Export-Import Bank Act of 1945, as amended, and (3) only upon certificate of essentiality of the loan, which certificate may be made by the Director of the Office of Civil and Defense Mobilization or the Administrator of General Services. Applications for such loans are received directly from applicants by the Bank.

Samuel C. Waugh, *President*..... REpublic 7–7890, or Code 1246, ext 201
R. H. Rowntree, *Liaison Officer*..... Ext 257

FEDERAL AVIATION AGENCY

(1711 New York Avenue, Washington 25, D.C.)

The FAA is responsible for planning for and establishing policy and rules with respect to the use of navigable airspace. The FAA acquires, establishes, and improves air navigation facilities, and provides necessary facilities and personnel for the regulation of air traffic. Under the Federal Airport Act the FAA fosters the development of a system of public airports adequate to anticipate and meet the needs of civil aviation, taking into consideration military requirements to the end that the National Airport Plan may be as useful for national defense as is feasible. The Administrator must give full consideration to the emergency requirements of national defense, as well as to FAA functions in support of civil defense and recovery. The Federal Aviation Agency has responsibility for administration of controlled materials priorities and allocations for authorized civil aviation programs including the maintenance, repair, and operation of air carrier aircraft, and the development, establishment, and maintenance of civil air navigation facilities. The Federal Aviation Agency also coordinates the submission of requirements for air carrier aircraft production to the appropriate resource control agency.

Elwood R. Quesada, *Administrator of Federal Aviation*, STerling 3–2100 or Code 112, ext 4826
James T. Pyle, *Deputy Administrator*..... Ext 3718
M. F. Cooper, *Assistant Administrator for Plans and Requirements*..... Ext 3013
A. L. Dean, *Assistant Administrator for Management Services*..... Ext 4504
D. D. Thomas, *Director, Bureau of Air Traffic Management*..... Ext 4484
J. H. Tippets, *Director, Bureau of Facilities and Materiel*..... Ext 3053
H. P. Bretsch, *Chief, Emergency Readiness Division*..... Ext 3055
G. R. Borsari, *Chief, Airports Division*..... Ext 4381
P. I. Ryther, *Chief, Materiel Policy Division*..... Ext 4078

FEDERAL HOME LOAN BANK BOARD

(101 Indiana Avenue NW.)

Pursuant to Defense Mobilization Order I–22, March 28, 1956, the Board is responsible for the development of national security preparedness measures relating to savings and loan credit policies and programs. Implementation of these measures is through the Federal Home Loan Banks and the Special Committee on Mobilization Preparedness of the Federal Home Loan Banks to the savings and loan industry. The Board cooperates with the Federal Reserve Board and Department of the Treasury in developing national security preparedness programs to the extent necessary to reflect Federal Home Loan Bank Board views and insure general coordination of savings and loan credit policies and programs with basic national policies under conditions of mobilization.

Albert J. Robertson, *Chairman*..... STerling 3–7210 or Code 129, ext 5532
Ira Dixon, *Member*..... Ext 5537
William J. Hallahan, *Member*..... Ext 5321
Clarence S. Smith, *Assistant to Board*..... Ext 3902
Harry W. Caulsen, *Secretary*..... Ext 4503
Thomas H. Creighton, Jr., *General Counsel*..... Ext 5328
John M. Wyman, *Director, Division of Supervision*..... Ext 5126
Verne C. Bonesteel, *Director, Division of Examinations*..... Ext 4145
Elmer S. Frazier, *Director of Audits*..... Ext 5366
Robert F. Quigley, *Comptroller*..... Ext 4121
Lyndon R. Day, *Director, Federal Home Loan Bank Operations*..... Ext 5181
William H. Husband, *General Manager, Federal Savings and Loan Insurance Corporation*..... Ext 4397
Fred F. Lovell, *Deputy General Manager, Federal Savings and Loan Insurance Corporation*..... Ext 3428
Charles M. Torrance, *Director, Operating Analysis Division, Federal Savings and Loan Insurance Corporation*..... Ext 5317

FEDERAL RESERVE BOARD

(20th Street and Constitution Avenue NW.)

The Board of Governors of the Federal Reserve System issues regulations in regard to loans guaranteed in accord with section 301 of the Defense Production Act.

William McC. Martin, Jr., *Chairman*..... REpublic 7–1100 or Code 147, ext 201
E. Ralph Massey, *Liaison*..... Ext 376

GENERAL SERVICES ADMINISTRATION

(18th and F Streets NW.)

Has responsibility for emergency planning and operation during an emergency of essential GSA functions including the release of strategic and critical materials from the national stockpile and of machine tools from the National Industrial Reserve.

Purchases and makes commitments to purchase metals, minerals, and other materials for Government use and resale for the purpose of expanding productive capacity and supply of such materials for defense purposes. Establishes and administers open-market purchase programs for the acquisition of minerals and metals.

Provides for the utilization of Government-owned industrial plants under the control of GSA for the production of strategic and critical materials, and disposes of such production. Provides for the storage, maintenance, lease, and disposition by transfer or sale of industrial plants, machine tools, and industrial manufacturing equipment which are a part of the National Industrial Reserve and which are under the custody of GSA. Installs additional equipment, facilities, processes, or improvements in industrial facilities owned by the United States and installs Government-owned equipment, such as machine tools, in privately owned industrial facilities.

Purchases materials for and maintains the national stockpile of strategic and critical materials essential to military and industrial requirements in time of national emergency. Maintains a supplemental stockpile of strategic and critical materials acquired by Commodity Credit Corporation through the barter of surplus agricultural commodities.

Franklin Floete, *Administrator*..... EXecutive 3–4900 or Code 183, ext 4312

Defense Materials Services

Harold F. Holtz, *Commissioner*..... Ext 4344
John G. Harlan, Jr., *Assistant Commissioner (Operations)*..... Ext 4352

National Industrial Reserve

Karl E. Wallace, *Commissioner, Public Buildings Service*..... Ext 4193

Staff Activities

William P. Turpin, *Comptroller*..... Ext 5177
J. H. Macomber, Jr., *General Counsel*..... Ext 4221
Byron E. Harding, *Assistant General Counsel (Defense Materials)*..... Ext 4921
Randolph M. Jackson, *Assistant General Counsel (National Industrial Reserve)*..... Ext 4478

HOUSING AND HOME FINANCE AGENCY

(1626 K Street NW.)

The Agency is represented on: The Civil and Defense Mobilization Board; Mobilization Plans Group; Inter-Agency Plans Group; Manpower Planning Committee; Essential Survival Items Committee; and the Regional Boards for Civil Defense Mobilization.

The Administrator is responsible for the development and administration of preparedness measures relating to housing and those community facilities for which the Agency has responsibility. This includes programs for construction, repair, rehabilitation and management; determination of requirements and resources; development of a locally administered billeting program; plans for the control and allocation of building materials and equipment for housing construction; programs for the financing and allocation of housing; plans for the selection, acquisition, development, and disposal of sites for housing, related service buildings and community facilities for new, restored, or relocated communities; participation in an advisory capacity in the development and administration of a general economic and financial stabilization (including rent and real estate price controls) program; conducting research, as approved by OCDM, inherent in the emergency housing and community facilities plans; and plans to insure the continuity of essential HHFA functions.

Norman P. Mason, *Administrator*..... Code 128 or DUdley 2–4417
Walter S. Rosenberry, *Deputy Administrator*..... 5037
Charles B. Brownson, *Congressional Liaison Officer*..... 4676
Lyman H. Brownfield, *General Counsel*..... 4444
Henry O. Talle, *Assistant Administrator (Program Policy)*..... 6087
H. Kingston Fleming, *Assistant Administrator (Public Affairs)*..... 4575
Lewis E. Williams, *Assistant Administrator (Administration)*..... 4451
M. Carter McFarland, *Director, Division of Economics and Program Studies*..... 5511
B. Douglas Stone, *Director, Defense Planning Branch*..... 4365
Adolph H. Zwerner, *Associate General Counsel and Staff Director*..... 4446
Ashley A. Foard, *Associate General Counsel—Legislation*..... 4655
Jack H. Bryan, *Director, Information Branch*..... 4486
Julian H. Zimmerman, *Federal Housing Commissioner*..... 4521
Lawrence Davern, *Acting Public Housing Commissioner*..... 4261
J. Stanley Baughman, *President, Federal National Mortgage Association*..... 4212
John C. Hazeltine, *Community Facilities Commissioner*..... 5171
David M. Walker, *Urban Renewal Commissioner*..... 5206

Walter S. Fried, *Regional Administrator*
Region I, New York, N.Y.: 346 Broadway..... REctor 2–8000
Chester H. Knowles, *Regional Administrator*
Region II, Philadelphia, 7, Pa.: Widener Bldg..... LOcust 8–0400
Walter E. Keyes, *Regional Administrator*
Region III, Atlanta 23, Ga.: Room 645, Peachtree-Seventh Bldg..... TRinity 6–3311
John P. McCollum, *Regional Administrator*
Region IV, Chicago, 3, Ill.: 105 West Adams Street..... HArrison 7–4700
Waldemar H. Sindt, *Regional Administrator*
Region V, Ft. Worth 4, Tex.: Room 2000, Federal Center, 300 W. Vickery Boulevard..... EDison 5–5341
Annabelle Heath, *Regional Administrator*
Region VI, San Francisco 3, Calif.: 989 Market Street..... KLondike 2–2350
Paul Coste, *Regional Administrator*
Region VII, Santurce, Puerto Rico: 1608 Ponce de Leon Avenue, Post Office Box 9093..... San Juan 3–6280

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

(1520 H Street NW.)

Responsible for planning, directing, and conducting aeronautical and space activities; conduct and sponsor basic and applied research, development, testing, and evaluation of aeronautical and space vehicles and systems; provide scientific and technical data to meet military and industrial needs under emergency conditions.

Has related responsibility for maintaining the continuity of essential functions of the National Aeronautics and Space Administration in the event of attack on the United States.

T. Keith Glennan, *Administrator*..... Code 128 or DUdley 2–6311
Hugh L. Dryden, *Deputy Administrator*..... 6411
Richard E. Horner, *Associate Administrator*..... 6335
Ira H. Abbott, *Director, Advanced Research Programs*..... 7711
Don R. Ostrander, *Director, Launch Vehicle Programs*..... 7482
Abe Silverstein, *Director, Space Flight Programs*..... 7618
Albert F. Siepert, *Director, Business Administration*..... 7521

SMALL BUSINESS ADMINISTRATION

(811 Vermont Avenue NW.)

SBA administers a program for productive capacity of small-business concerns which will be effectively utilized for the national defense and essential civilian production, including prime contracting authority as authorized by law. Maintains a register of productive facilities of small-business concerns for use in developing sources of supply of defense, survival, and essential civilian items, materials, and equipment. Government procurement is expedited by distributing procurement contracts to small-business concerns and by review of the distribution of critical materials. After consultation with appropriate resource agencies, makes loans for conversion, expansion, repair, relocation, and restoration of small businesses; advises small business on conversion to, and financing of, emergency production. Provides information to small business on emergency regulations, controls, credit, materials, and procurement.

Philip McCallum, *Administrator*..... Code 128 or DUdley 2–5181
Robert C. Jones, *Assistant to the Administrator*..... 4907
John J. McCarthy, *Assistant to the Administrator*..... 4930
Robert H. Montgomery, *Deputy Administrator for Administration*..... 5293
Robert F. Buck, *Deputy Administrator for Financial Assistance*..... 5395
Duncan H. Read, *Deputy Administrator for Investment*..... 6444
Donald A. Hipkins, *Deputy Administrator for Procurement and Technical Assistance*.. 5403

Office Directors

Keith L. Hanna, *Controller*..... 5335
Jules Abels, *Economic Adviser*..... 4936
Larry D. Gilbertson, *General Counsel*..... 5414
Arthur H. Hachten, *Information*..... 4901
Frederic C. Stoddard, *Loan Administration*..... 7206
Frank Stemple, *Loan Processing*..... 5003
Wilford L. White, *Management and Research Assistance*..... 5197
William C. Fisher, *Organization and Management*..... 4961
Edwin Z. Holland, *Personnel*..... 6403
Theodore G. Waale, *Procurement and Technical Assistance*..... 5417
Robert J. Page, *Program Analysis*..... 5918

Directory of SBA Regional and Branch Offices

Region I, Boston, Mass.

Edward J. Stewart, *Regional Director*
Sheraton Building
470 Atlantic Avenue
Boston, Mass.
LIberty 2–3975

George B. Coffin, *Branch Manager*
335 Water Street
Augusta, Maine
MAyfair 3–9472

James J. Crane, Jr., *In Charge*
DuBois Building
72 North Main Street
Concord, N.H.
CApitol 4–4041

Anthony S. Stasio, *Branch Manager*
57 Eddy Street
Providence, R.I.
GAspee 1–9793

Gordon Morris, *In Charge*
79 Main Street
Montpelier, Vt.
CApitol 3–7472

Region II, New York, N.Y.

Arthur E. Long, *Regional Director*
42 Broadway
New York 4, N.Y.
WHitehall 3–8000, ext 240

Norbert J. Finkler, *Branch Manager*
Chimes Building
500 South Salina Street
Syracuse, N.Y.
GRanite 4–1561, ext 66

Charles C. Foster, *Branch Manager*
44 Gillett Street
Hartford, Conn.
JAckson 4–8311, ext 110

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Philadelphia 7, Pa.
WAlnut 3–2400, ext 540

Fernand A. Thomassy, *Branch Manager*
Fulton Building
107 Sixth Street
Pittsburgh 22, Pa.
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900 N. Lombardy Street
Richmond 20, Va.
ELgin 8–7051, ext 190

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Baltimore 2, Md.
PLaza 2–8460, ext 566

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203 Old Post Office Building
227 West Pike Street
Clarksburg, W. Va.
MAin 3–2481

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EDison 3–8629

Howard M. McKenzie, *Branch Manager*
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1745 Sumter Street
Columbia, S.C.
POplar 5–1421

Arthur H. Doll, *Branch Manager*
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811 Vermont Avenue NW.
Washington, D.C.
EXecutive 3–3111, ext 4916

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90 Fairlie Street NW.
Atlanta 3, Ga.
JAckson 2–4121, ext 6331

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Birmingham 3, Ala.
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168 Southeast First Street
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1064 Ponce de Leon Avenue
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3–4422 and 3–5580

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1370 Ontario Street
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ANdover 3–3600, ext 358

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603 Second Avenue South
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JAckson 7900, ext 413

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815 Olive Street
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Jack Teddlie, *Acting Branch Manager*
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HOnolulu 5–8831, ext 571

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MUtual 2–3300, ext 1281

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U.S. Post Office and Courthouse Building
P.O. Box 1253
Anchorage, Alaska
BRoadway 5–7234 or 5–7155

Robert M. Hurlbut, *Branch Manager*
U.S. Post Office and Court House Building
Eighth and Bannock Streets
Post Office Box 933
Boise, Idaho
BOise 2–0803

William T. Beaumont, *Branch Manager*
Power Block
Corner Main and Sixth Avenues
Helena, Mont.
HIckory 2–0095

John G. Barnett, *Branch Manager*
811 Southwest Washington Street
Portland 5, Oreg.
CApitol 6–3361, ext 467

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Donald E. McLarnan, *Regional Director*
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312 West Fifth Street
Los Angeles 13, Calif.
RIchmond 9–4711, ext 668

Thomas C. Kane, *Branch Manager*
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Phoenix, Ariz.
ALpine 8–5851

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WOodward 2–6080

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